

# Plymouth Port Masterplan

## Masterplanning Vision

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<b>Project:</b>	Plymouth Port Masterplan		
<b>Our reference:</b>	100114133-RP-001-P1	<b>Your reference:</b>	-
<b>Prepared by:</b>	A Marr	<b>Date:</b>	27/06/2023
<b>Approved by:</b>	R Lewis	<b>Checked by:</b>	E Downer
<b>Subject:</b>	Draft Masterplanning Vision Statement		

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This memo sets out the vision for the Plymouth Port Masterplan by the Cattewater Harbour Commissioners. This is the first step of an iterative process and is expected to grow through the ongoing collaboration between Mott MacDonald, Cattewater Harbour Commissioners, and the Stakeholders of the harbour. It comprises the following parts:

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| <b>1. Vision Statement</b>                    | Sets out the core objective of the masterplan  |
| <b>2. Example Memorandum of Understanding</b> | An approach to ensuring stakeholder buy-in     |
| <b>3. Basis of Vision</b>                     | Sets out the principles underpinning Section 1 |

## 1 Vision Statement

The **Plymouth Port Masterplan by the Cattewater Harbour Commissioners** will serve as a guide for decision-makers to futureproof the port over the next 25 years. It will enable the port to adapt to changes in the environmental, technological, and socio-economic landscape; harnessing these winds of change to enhance Plymouth's proud maritime heritage in close collaboration with local partners, ensuring it delivers growth, social and environmental justice to the wider area.

## 2 Example Memorandum of Understanding

Our experience has shown that it can be useful to have a documented “Memorandum of Understanding”, built collaboratively between the parties involved in the port planning process, to set out and record the headline expectations and commitments that are developed and agreed. It could be a standalone document or a section within a masterplan report. The below is a draft example, populated for CHC with points derived from the masterplan vision.

### ***Memorandum of Understanding***

#### **CHC commits to:**

- Give equal consideration to social and environmental justice and sustainability alongside economic activity and trade
- Embed the views of local stakeholders into their planning
- Drive progress towards regional and national net zero targets
- Foster relationships with world-leading maritime research and technology

#### **Stakeholder XX commits to:**

- TBC

#### **Stakeholder YY Commits to:**

- TBC

### 3 Basis of Vision

Cattewater Harbour Commissioners (CHC) is the Statutory Harbour Authority for the Cattewater, as well as the Competent Harbour Authority for the Port of Plymouth.

The Commissioners are producing a port masterplan as a first step to futureproofing the port for the benefit of all stakeholders over the next 25 years. The ambition for this period is for the Port to become a key gateway to the Southwest, to foster world-leading maritime research and technology, and play a major role in driving progress towards regional and national net zero targets. The masterplan will serve to showcase the vision for the Port and serve as a manual for decision makers by presenting what can, could and should be done to make this vision a reality.

The Commissioners realise the need for the Port to adapt to a changing regional, national, and global landscape. The UK's transition to a decarbonised economy will be a major driver of change and the Port is in a strong position to seize the opportunities presented by the journey towards Net Zero, such as the development of floating offshore wind farms in the Celtic Sea, or a shift in regional container traffic from road to sea. Existing major customers such as petroleum imports cannot be relied upon to maintain the same volume of trade and this decline will need to be mitigated. The Port must be proactive in harnessing these winds of change – to do otherwise is to face the future becalmed and reduced to a managed decline.

Plymouth is a proud maritime city – it stands to reason that close collaboration between the Commissioners, Local Authorities, and the general public will be to the benefit of all. To this end, the Port needs to raise its profile with those who are not immediately at the water's edge. In particular, it is important to engender a sustainable relationship with Plymouth City Council, independent of political ebb and flow, to ensure that stakeholders can have their voice heard and are given the opportunity to enact and influence change.

As a Trust Port, CHC is publicly accountable to stakeholders and its ethos is one of holistic stewardship – comprehensive, considered consultation will remain at the core of the Commissioners' strategy to ensure that the Port best serves and benefits the local and regional community as well as its immediate users. The impact of the Port goes far beyond the economic activity and trade passing through – it must also deliver social and environmental justice and sustainability.