



ANNUAL REPORT

APRIL 2023/APRIL 2024



Cattewater
Harbour
Plymouth

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TABLE OF CONTENTS

- 02** Chairman's Report
- 03** CEO and Harbour Master's Report
- 04** Strategic Objectives
- 05** Commissioners
- 09** Commissioner's Attendance
- 10** A Year in Review
- 11** Port Operations
- 15** Port Visitors
- 17** Cruise in Plymouth
- 19** Port Development
- 20** Vessel Movements
- 21** Cargo 2023 - 2024
- 22** Financial Report 2023 - 2024
- 23** Environment
- 25** Incidents 2023 - 2024
- 26** Training and Development
- 28** Community and Engagement



02 CHAIRMAN'S REPORT



Welcome to the Annual Report for 2023/2024.

In recent years the port industry has experienced a number of external events which have affected traffic levels and operations. Brexit, the COVID pandemic and events in Eastern Europe have disrupted traffic flows and the slow growth in the UK economy and inflationary pressures have all had an impact on our activities. I am pleased to say though that the harbour has proved financially resilient., Oil product and cement deliveries have been steady but other dry cargoes have fallen, most notably clay. Ferry traffic, which is important for the pilotage services we provide, has been building back up but scheduled sailings are still lower than pre-Brexit levels. One welcome feature has been the increase in cruise liner traffic visiting Plymouth, making use of harbour facilities and generating wider economic benefit for the city. Overall, the port generated a healthy trading profit in the year.

We have continued to invest to improve leisure access in the harbour. Our leisure moorings have been fully occupied and more vessels are making use of the Cattewater pontoons. Part of the Barbican Landing Stage was sublet to the Plymouth City Council and used by leisure craft. The Commissioners negotiated the surrender of that lease early in the 2023/24 bringing under a single management. The Commissioners have spent substantial sums on maintenance and in early 2024 we were able to extend the landing stage to make it available for a wider range of craft, including cruise liner tenders, whilst continuing to provide facilities for local pleasure craft and angling vessels. Cooperative working with Plymouth City Council and grant funding from the Marine Management Organisation have resulted in a greatly enhanced facility benefitting both the harbour and the local economy.

The uncertainty about bulk traffics and the pressure on costs will not disappear in the short term and that emphasises the need to take forward our work on diversifying the business, so we have a plan to ensure the harbour has a sustainable future. We commissioned consultants to produce a Port Masterplan which will look at the potential to develop harbour infrastructure to address future trends and the results of that work have been taken to consultation with stakeholders. With financial assistance from the Governments Levelling up fund, the Commissioners undertook detailed survey work to establish the technical feasibility of constructing larger deep water berthing on the north side of the Cattewater. That project is one for the long term but could be critical for the sustainable future of the harbour.

In early 2023 the Commissioners purchased the business of Teamwork Security, which provides security training and support services for ports and other facilities subject to DfT regulation. The business has grown significantly in its first year and will play an important part in an increasingly diverse business.

The smooth working of the harbour is totally dependent on the hard work of the Harbour Master and his staff, and I would like to record my thanks for all their efforts and quiet professionalism. It is particularly gratifying to see young people starting off on a maritime career via harbour apprenticeships: their energy and enthusiasm bodes well for the future.

Finally, I must thank my fellow Commissioners for their input and support over the past year.

03 CEO & HARBOUR MASTER REPORT



Welcome to the Cattewater Harbour Annual Report for 2023 - 2024.

In 2023/24, 2.02 million tonnes of cargo passed through Cattewater's commercial wharves, removing 57,000 lorry movements from South West roads via established short sea shipping routes. The port recorded nearly 800 commercial pilotage moves and saw increased fishing vessel visits, with July breaking records for catch volumes. New stakeholders, including backgrounds in marine education, autonomy, as well as new commercial operators and agents, began operating within the Harbour,

The Harbour Authority's management of the Barbican Landing Stage facilitated Plymouth's busiest cruise season in decades. The stage welcomed leisure visitors, high-profile superyachts, and a Spanish Galleon replica that attracted nearly 10,000 visitors. Cruise liner traffic continues to grow, generating significant economic benefits for the city and showcasing Plymouth's role as a key destination in the cruise sector.

On the leisure front, our moorings remain fully occupied, with an extensive waitlist, and the Cattewater pontoons have welcomed more vessels than ever before, including tall ships, paddle steamers, and other leisure craft. School visits have brought students into the harbour to explore the fleet, learn about trade, and experience the workings of a busy port.

We commissioned a Port Masterplan study, which outlines opportunities for infrastructure development to address future trends. With stakeholder consultation playing a central role, these efforts aim to ensure a sustainable future for the harbour. Additionally, with support from funding feasibility studies for larger deep-water berths have progressed, marking a step toward long-term strategic growth.

None of this progress would be possible without the hard work, professionalism, and dedication of the harbour staff. My team have consistently demonstrated their commitment to ensuring the smooth operation of the port, often behind the scenes and without fanfare. I am particularly proud of the opportunities we continue to offer to the next generation of maritime professionals through our apprenticeship programmes. The enthusiasm and energy of these young people are a credit to the harbour and provide real optimism for the future.

Safety remains centre of everything we do. Safety culture, and safety awareness continues to grow, supported by strong leadership in the marine teams is a main contributor to this improved understanding of the risks in the marine work place.

Finally, I would like to express my gratitude to the Commissioners, and to the wider network of stakeholders for their support. Together, we are building on a foundation of resilience and innovation, ensuring Cattewater Harbour remains a vital part of Plymouth's economy and a hub of maritime excellence for years to come.

04 STRATEGIC OBJECTIVES

SAFETY

Our top priority is the safety and well-being of our team. We are fully committed to fostering a strong safety culture among our colleagues and stakeholders, ensuring that it remains at the heart of everything we do.

PEOPLE

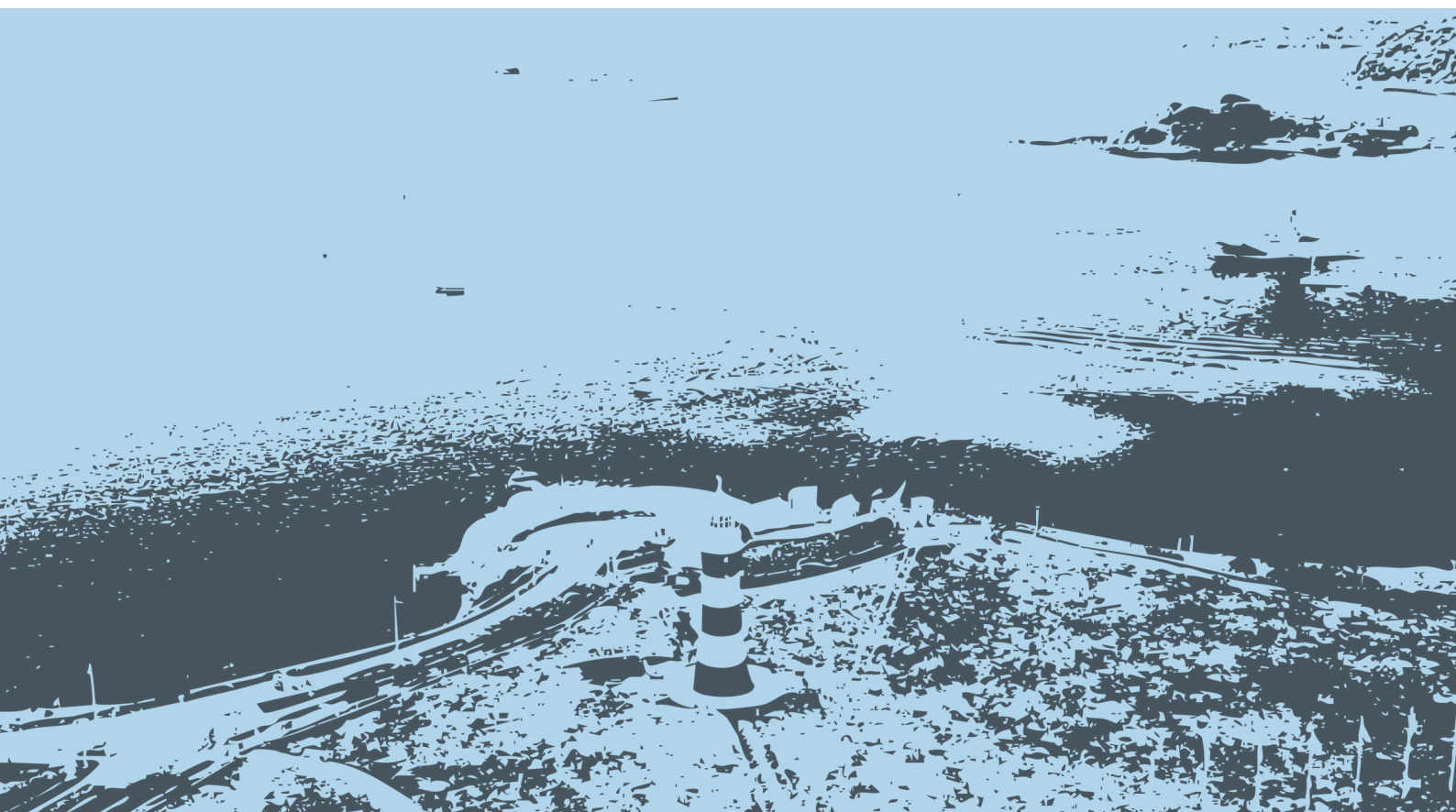
Our success depends on a skilled and motivated workforce. We are dedicated to recognising talent and investing in individuals who strive for excellence. We are equally committed to building a diverse and inclusive work environment where everyone can thrive.

ENVIRONMENT

We are committed to making environmentally responsible decisions, balancing sustainability with commercial goals to ensure long-term viability.

STAKEHOLDERS

We prioritise close collaboration with our stakeholders to drive economic growth. This partnership will benefit the Port, our stakeholders, the city of Plymouth, and the wider community.



05 COMMISSIONERS

As a statutory trust port, the Cattewater Harbour Commissioners (CHC) are entrusted with the responsibility of conserving and ensuring the safe navigation of the Cattewater, located on the River Plym. Operating as a commercial entity, CHC serves a broad range of port stakeholders, while also acting as the Competent Harbour Authority for Plymouth, overseeing the pilotage of all non-military vessels not bound for Ministry of Defence (MOD) berths.

The board members and staff are dedicated stewards of the Cattewater, focused on preserving, maintaining, and future-proofing the Port to ensure its sustainability for generations to come. The board is composed of 10 Commissioners, each selected for their expertise in areas essential to the harbour's management.

Commissioners serve three-year terms, with the Chair and Deputy Chair appointed by the Board. The selection process adheres to the guidelines of the Trust Port Review and the Cattewater Harbour Revision (Constitution) Order of 2005. All Commissioners are required to complete Duty Holder familiarisation in line with Ports Good Governance Guidance. The Board operates two sub-committees throughout the year: the Audit & Skills Committee and the Remuneration Committee.



ALAN NICHOLS

CHAIR

Alan became a Commissioner in 2013 and became the Chair in 2019. He is an economist and held a number of senior planning and finance posts in the Department of Transport and British Rail. He is a boat owner.



GUY WALKER

NEWLY - APPOINTED DEPUTY CHAIR (FROM NOV 2023)

Guy joined the Board in 2021. He is a Solicitor specialising in marine legal work and currently a Consultant Solicitor at Thomas Miller Law in Plymouth, after many years as Senior Partner of Nash & Co Solicitors in Plymouth. Guy is a Yachtmaster and has sailed and raced a variety of boats since childhood days. He retains a particular interest in commercial fishing and yacht and boat activities.

06 COMMISSIONERS

**WILL RAHDER**

DEPUTY CHAIR (UNTIL END OF TERM - NOV 2023)

Will joined the board in 2014, becoming Deputy Chair in 2019. He is a Director/Manager of Yacht Haven Quay, since 2007. Prior to this, he was Boatyard Manager and Assistant Marina Manager at Plymouth Yacht Havens. Will enjoys sailing and has skippered yachts extensively all over Europe.

**RICHARD ALLAN**

CHIEF EXECUTIVE AND HARBOUR MASTER

Richard joined the Cattewater Harbour Commissioners as Deputy Harbour Master in 2017, becoming Harbour Master/CEO in 2020. Following a successful career at sea as a Master Mariner, he is pleased to be working in his home port. He is an affiliated Member of the Nautical Institute.

**NICK WEBB**

COMMISSIONER

Nick joined the board in 2016. After 30 years with ECCI (latterly Imerys) at Fowey, Nick is now a Shipping Agent at Victoria Wharf for Sanders Stevens. He is a long time member of the Institute of Chartered Shipbrokers and a qualified PFSO. He is a keen boat owner and sea angler, and an occasional sailor!

07 COMMISSIONERS



DR PAMELA BUCHAN PhD

COMMISSIONER

Pamela joined the board in 2019 and is a marine social scientist, specialising in marine citizenship and governance, with a background in marine biology and coastal zone management. She is Vice Chair of Devon & Severn IFCA, has a former career in public engagement with science and volunteer management, and served as an elected Plymouth City Councillor from 2018-2022.



PETER COSTALAS

COMMISSIONER

Peter joined the board in 2021. He is a qualified Master Mariner who spent over 40 years at sea and ashore. He has held senior positions including at MD level in shipping companies in the UK and abroad. He has served as a board member on both private and publicly listed companies. He is a passionate sailor and a lead organiser of a Classic Yacht Regatta.



IAN OFFLAND

COMMISSIONER

Ian joined the board in November 2022. A qualified Master Mariner who spent over 40 years at sea and ashore. He held a senior position with a major offshore company, supporting the oil, gas and offshore wind industry. Currently Ian works with private and publicly listed companies on matters relating to health and safety. He is passionate about rugby, supporting local teams on both sides of the River Tamar.



08 COMMISSIONERS

**ROB GILES****KINGS HARBOUR MASTER**

Rob Giles became King's Harbour Master (KHM) in 2022. Rob was a Warfare Officer in the Royal Navy for 18 yrs with appointments including Mine Clearance Diving Officer, Principal Warfare Officer and Commander of HMS CHARGER. Leaving the RN in 2007, he held roles with the Local Authority, D&C Police and was HM/CEO of Dart Harbour.

**STAVROS KARAMPERIDIS****COMMISSIONER**

Stavros joined the board in 2022. He is Head of Maritime Transport Research Group and Lecturer (Senior) in Maritime Economics at the University of Plymouth. He has over 20 years of experience working both in industry and academia on topics related to decarbonisation, digitalisation, and security (physical and cyber) in logistics and maritime transport sector and has over 50 peer reviewed publications. He is the Chairman of the Chartered Institute of Logistics and Transport for Devon and Cornwall and Member of CILT Ports, Maritime and Waterways Forum. He is a qualified PFSO and an occasional sailor.

**CHARLES WESTON-BAKER****COMMISSIONER (TERM BEGINNING NOV 2023)**

Charles joined the board in 2024, following a 12-year career as a professional soldier and over 40 years in the international property and construction sector. He held senior roles at Bovis and later at Savills, where he led the international residential and consultancy business for 25 years. He then became managing director of a property development and leisure company in Cornwall. Passionate about the natural environment, Charles currently serves as the terrestrial coordinator for the Yealm Estuary to Moor Wildlife Group and is a trustee of the Veterans Outdoors charity.



09 COMMISSIONERS ATTENDANCE

ATTENDANCE OF THE MONTHLY MEETINGS - MAY - MARCH

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10 A YEAR IN REVIEW

A YEAR IN REVIEW – KEY HIGHLIGHTS, FACTS AND FIGURES OF WHAT’S BEEN HAPPENING IN THE CATTEWATER, PORT OF PLYMOUTH IN 2023:

- 2.02 million tonnes of cargo passed through Cattewater's commercial wharves, removing 57,000 lorry movements from South West roads via established short sea shipping routes.
- The port recorded nearly 800 commercial pilotage moves and saw increased fishing vessel visits, with July breaking records for catch volumes. New stakeholders, including marine education, autonomy, and cargo operators, began operations within the port.
- For every direct port job, seven indirect roles are supported. The Harbour Authority's management of the Barbican Landing Stage facilitated Plymouth's busiest cruise season in decades and welcomed leisure visitors and high-profile superyachts. The stage also hosted a Spanish Galleon replica, attracting nearly 10,000 visitors, with plans for its return in 2024.
- The port hosted school visits, where students explored the harbour fleet, learned about trade, and experienced ships in port. Support for Devon Mind included the expanding 'Harbour Run,' a 10k event doubling its participants in 2023.
- Funding from the UK Shared Prosperity Fund enabled a site investigation to support port diversification. The port won the British Ports Association Skills Award and celebrated two team members, Cameron Hicks and Emma Maunder, featured in the Devon and Plymouth Chamber of Commerce's '30 under 30.'

11 PORT OPERATIONS

Safe marine operations are the fundamental priority for the Harbour Commissioners' operations as a Port Authority. Without a safe and efficient marine operation, the other functions of the Harbour and Port would not take place. There are ever-increasing statutory functions and responsibilities to be met and Cattewater Harbour aspires to achieve these challenges to the highest standard .

PORT MARINE SAFETY CODE (PMSC)

The aim of the Port Marine Safety Code is that all UK Ports should, within their statutory powers, apply nationally agreed standards for the safety of marine operations. These standards are represented by the PMSC.

As the duty holder under the Code, the Harbour Board are fully committed to providing a safe environment for any person within the Cattewater Harbour limits. To meet the standards required, a Marine Safety Management System has been formulated which is subject to both internal and external audit and is adopted annually by the Board. In addition a monthly Port Operations Report is given to the Board outlining all aspects of port operations.

The Board appoints an independent Designated Person (DP) who has direct access to the board. The DP continues to confirm the effectiveness of the Cattewater Safety Management System and that the organisation is fully compliant with the PMSC. The Harbour Master presents a report to the Commissioners at each monthly Board meeting.

NAVIGATIONAL FUNCTIONS

Under the UK Government's Port Marine Safety Code all Aids to Navigation (AtoN) maintained by Harbour Authorities and any other existing Local Lighthouse Authorities (LLA) must be maintained in accordance with the availability criteria laid down by the General Lighthouse Authority (GLAs) and must be subject to periodic review.

The characteristics of these AtoN must comply with Guidelines and Recommendations laid down by the International Association of Marine Aids to Navigation and Lighthouse Authorities (IALA). In addition, the GLAs require Harbour Authorities and any other existing LLAs to be responsible for ensuring that any third party AtoN, within their area of responsibility, are also established and maintained to the same standards.

Trinity House is the GLA responsible for the Cattewater and recently completed an audit of the port's Aids to Navigation including a visual inspection which produced a full compliance verdict with no major recommendations.

12 PORT OPERATIONS

CONSERVANCY

CHC has a duty to conserve the harbour so that it is fit for use as a port and has a duty of reasonable care to see that the harbour is in a fit condition for a vessel to utilise it safely. They should provide users with adequate information about conditions in the harbour. This duty covers several specific requirements:

- to survey as regularly as necessary and find and mark the best navigable channels;
 - to place and maintain navigation marks in the optimum positions which are suitable for all conditions;
 - to keep a 'vigilant watch' for any changes in the sea or river bed affecting the channel or channels and move or renew navigation marks as appropriate;
 - to ensure that hydrographic information is published in a timely manner; and
 - to provide regular returns and other information about the authority's local aids to navigation as the relevant General Lighthouse Authority may require
- To dredge as required in the main approach channels, ensuring the necessary advertised depth is met. 3rd party facilities are responsible for the maintenance dredging of their own berths.

SECURITY AND CRUISE

Port security is a necessary function, not only to ensure the security of the Port of Plymouth but to provide coverage as part of the nation's international commitment to security.

To ensure compliance, the Port Security Framework includes the Port Facilities Security Plans and Port Facility Security Officers. Cattewater Harbour work in collaboration with all port facilities and local agencies to manage port security.

The Cattewater Harbour are the Port Security Authority for the Port of Plymouth. These plans are constantly reviewed, updated and approved by the Department for Transport. The security of our borders and the prevention of terrorism is the responsibility of the UK Border Force. Cattewater Harbour work closely with these and other agencies, our Harbour Patrol staff will receive further awareness training about trafficking of people and drugs aboard leisure craft in the near future.

MARINE SERVICES AND TOWAGE

Both pilot vessels and the Port's tug Prince Rock and workboat Plym Catte remain fully compliant with the MCA small commercial vessel code following annual survey and out of water inspection. The vessels continue to provide a service in all port operations, from towage assisting Pilotage moves, cold moves, 3rd party project work and charters, as well as ensuring all of the moorings within the Cattewater remain fully serviced and inspected in line with our moorings policy. Harbour Patrol remains active during the busier periods, assisting water users where necessary.

13 PORT OPERATIONS

ENFORCEMENT

One of our Port duties is enforcement, when required in line with our enforcement policy action may be necessary. This may range from words of advice, education, official warning letters, meetings with the HM, and if appropriate, prosecution. Enforcement may be used for a wide range of factors, such as commercial vessels, oil spills, breaches of local regulations, as well as illegal fishing within the Cattewater.

EMERGENCY RESPONSE

The Civil Contingencies Act 2004 provides a framework for civil protection in the event of an emergency that threatens serious damage to human welfare, the environment or security. Harbour authorities are classified as category 2 responder “cooperating bodies”. Cattewater Harbour routinely carry out exercises, such as oil spill response scenarios internally, as well as with other Port stakeholders in the Dockyard Port of Plymouth.

MAINTENANCE

Providing a service afloat is key, and requires well trained and competent staff. The staff rely on a fleet of craft ensuring that assets are available as required to fulfil their role.

COMMUNITY AND WATER SAFETY

Cattewater Harbour Commissioners are committed to supporting its local communities by working with organisations that :

- Support children and young people
- Improve health and well being through water based activities
- Help the communities around the Port
- Water safety initiatives

One of the most successful and enjoyable community projects we have supported is via a new link with Plymouth Children in Poverty. As well as school visits, and careers sessions by staff, a local primary school class would spend the day with us, learning about us, maritime careers, the cargoes that they may see being transported in and out of Plymouth, before spending the afternoon on the water with Harbour staff.

SUPPORTING FISHING IN PLYMOUTH - SUTTON LOCK GATE REPAIR

Cattewater Harbour Commissioners (CHC) were contracted by Sutton Harbour Holdings to design and install moorings for temporary pontoon berthing at Trinity Pier in Millbay Docks. Following the successful completion of this project, CHC also managed the removal of the installation. Additionally, during periods of lock closure, temporary berthing was provided for the local fishing fleet at the Barbican landing stage and on midstream pontoons, ensuring continued support for our maritime community.

14 PORT OPERATIONS

SERCO CONTRACT SUPPORT

Cattewater Harbour Commissioners (CHC) has actively supported Serco in delivering pilot boat services to the Admiralty Pilotage Service by supplying pilot boats and crews during routine maintenance periods of Serco's vessels. This collaboration has ensured the continued availability of essential pilotage services, reinforcing our commitment to safe and efficient maritime operations in the region.

TUG 'PRINCE ROCK' PROJECT SUPPORT

Cattewater Harbour Commissioners' tug, Prince Rock, has successfully completed numerous out-of-port towage contracts, providing vital support to various marine civil engineering contractors. These contracts involved the mobilization of essential marine plant and assets, including jack-up barges and crane barges, demonstrating our commitment to facilitating key infrastructure projects in the maritime sector.



15 PORT VISITORS

SHOWCASING PLYMOUTH'S CAPACITY WITH ROTTERDAM'S CRUISE VISIT

The visit of the Rotterdam cruise ship in April 2023 marked a milestone for Plymouth, highlighting the city's readiness to host larger vessels and accommodate higher volumes of passengers.

After years of meticulous planning, the arrival of the Rotterdam showcased Plymouth's capacity to coordinate complex cruise operations seamlessly. The day was a testament to the city's preparedness and ability to deliver an exceptional experience for both guests and crew on such a large scale.

Plymouth's community truly came together to make this visit a success, receiving positive feedback from the ship, its guests, and waterfront businesses. The city's attractions, services, and local vendors embraced the significant footfall, creating an inviting atmosphere and generating economic benefits that reached every corner of the waterfront. This visit underscored Plymouth's growing reputation as a destination for larger cruise ships, reaffirming its capability to perform at this level and to continue developing as a premier port of call.



16 PORT VISITORS

EL GALEON ANDALUCIA

El Galeón, a stunning replica of a 16th-century Spanish galleon, arrived in Plymouth for its first-ever visit and berthing trial. This maiden visit was a great success, with the vessel fitting seamlessly into our port and generating significant interest from both locals and tourists.

Given the success of this initial trial, we are hopeful that similar vessels will become a regular visitor, allowing many more to experience the charm and legacy of these magnificent ships.



WAVERLEY PADDLESTEAMER

The Waverley, the world's last seagoing paddle steamer, arrived in Plymouth for a berthing trial, marking a special moment for our port. This trial was highly successful, showcasing Plymouth's capability to accommodate such a unique vessel and providing a seamless experience for its crew and guests.

We're optimistic that this visit will pave the way for the Waverley to become a regular visitor to our port, bringing with it both a piece of maritime history and an exciting attraction for locals and tourists.



17 CRUISE IN PLYMOUTH

PLYMOUTH’S EXPANDING CRUISE BUSINESS

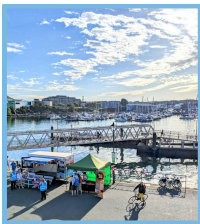
Plymouth’s cruise sector has demonstrated significant growth this year, generating an additional estimated £1.5 million in visitor spend for the city. Industry data indicates that each cruise visitor contributes an average of £90 to the local economy. Beyond this, Plymouth benefits from additional revenue streams, including port and pilotage fees, as well as the spending associated with local excursions and services.

Following the post-pandemic revival, Plymouth welcomed seven cruise visits in 2022. This year, that number has risen to ten, with an influx of approximately 8,000 passengers and over 3,000 crew members. The range of vessels visiting Plymouth has been diverse, from smaller ships with fewer than 300 passengers to larger ones accommodating upwards of 1,500.



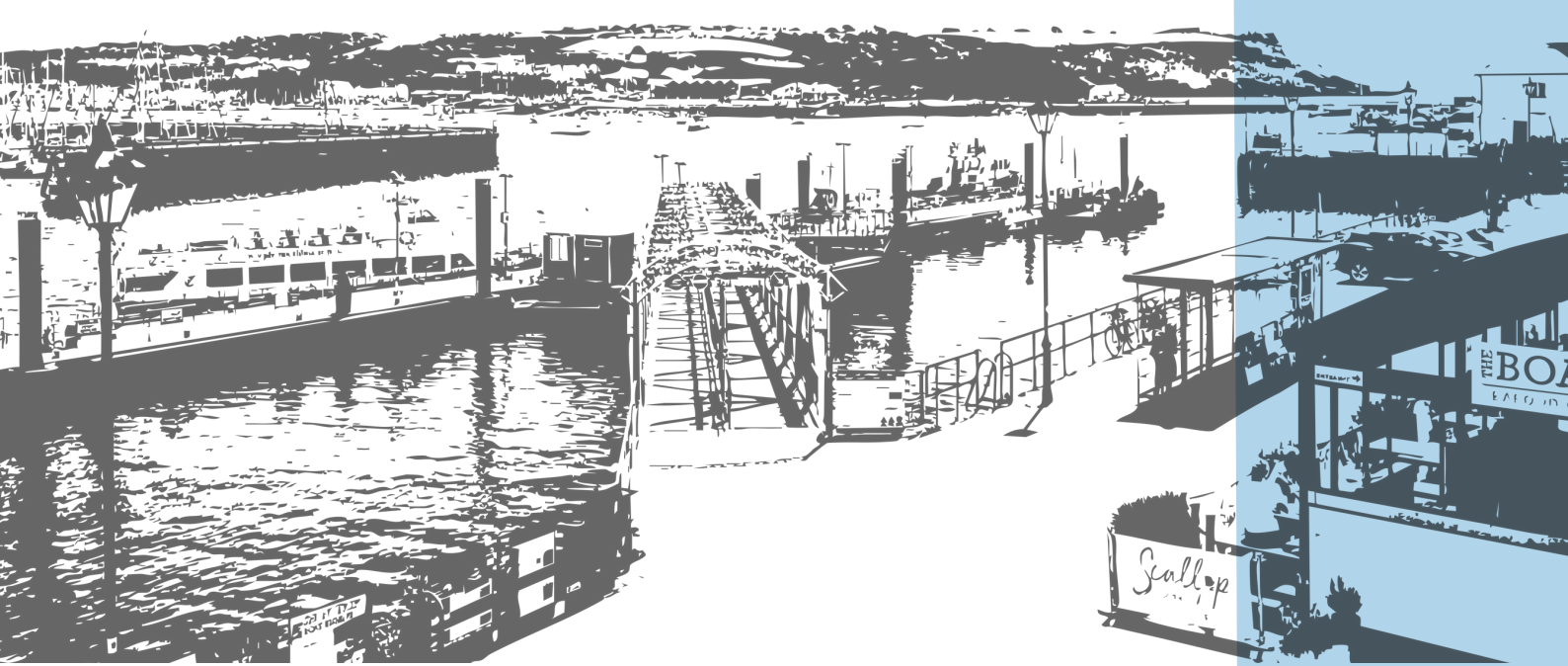
2022

Cruise Ship Visits:
7



2023

Cruise Ship Visits:
10



18 CRUISE IN PLYMOUTH

For many vessels, these visits marked their inaugural stop in Plymouth. To honour this long-standing maritime tradition, commemorative plaques are exchanged between each vessel's Master and the Port's Harbour Master.

Plymouth's appeal as a cruise destination is reinforced by feedback from industry leaders and cruise guests. Susanna Carpaccio, Manager of Destination Experiences at Silversea Cruises, shared: "The city is really well received with its gin distillery, museums, local shops, and tours in the countryside and maritime history. The majority of passengers – 70% – are Americans interested in the Mayflower connection. Plymouth is a beautiful location." Feedback from guests has been immensely positive, Tina and Cam, visiting from Dundee described, "It's been a lovely welcome landing in Plymouth, from a band and town crier who was lovely, couldn't do enough for you, handing out maps and very helpful. We've been to a lot of quirky shops, went for breakfast and coffee and to an old-fashioned sweet shop too. We will definitely be going back in the afternoon!"

This growth highlights Plymouth's strategic importance and unique appeal, marking it as a rising destination in the cruise industry.



19 PORT DEVELOPMENT

APPOINTMENT OF LISA LEWIS AS RISK AND SUSTAINABILITY DIRECTOR

Cattewater Harbour is pleased to welcome Lisa Lewis as our new Risk and Sustainability Director. Lisa joins the team with a wealth of experience in risk management and sustainable port operations, bringing valuable insights and expertise to strengthen our commitment to responsible and resilient practices. Her role will be instrumental in advancing Cattewater Harbour's environmental and safety objectives, ensuring that we meet high standards in sustainable operations, risk mitigation, and regulatory compliance. Lisa's leadership will guide the port in enhancing its sustainability initiatives and maintaining a safe, efficient, and environmentally conscious port environment.

OPENING OF THE MAYFLOWER PONTOONS

The Cattewater Harbour Commissioners (CHC) are proud to announce the opening of the Mayflower Pontoons, an important expansion to the Barbican Landing Stage (BLS) facilities. This project has been made possible with the support of the Marine Management Organisation (MMO) and funding from the Fisheries and Seafood Support fund (FaSS). Without this vital support, the development could not have progressed at this time.

The Mayflower pontoon was installed and completed in January 2024 and was formally opened by Councillor Tudor Evans leader of Plymouth City Council. The pontoon has proved to be hugely successful and has hosted visiting vessels which have enjoyed the walk-ashore facilities straight on to Plymouth's historic Barbican. Additionally, the local charter angling fleet have extensively used the pontoon to collect and drop off anglers that use their services. We have received a great deal of very positive feedback regarding the new facility, and it continues to go from strength to strength.

DEADMAN'S BAY

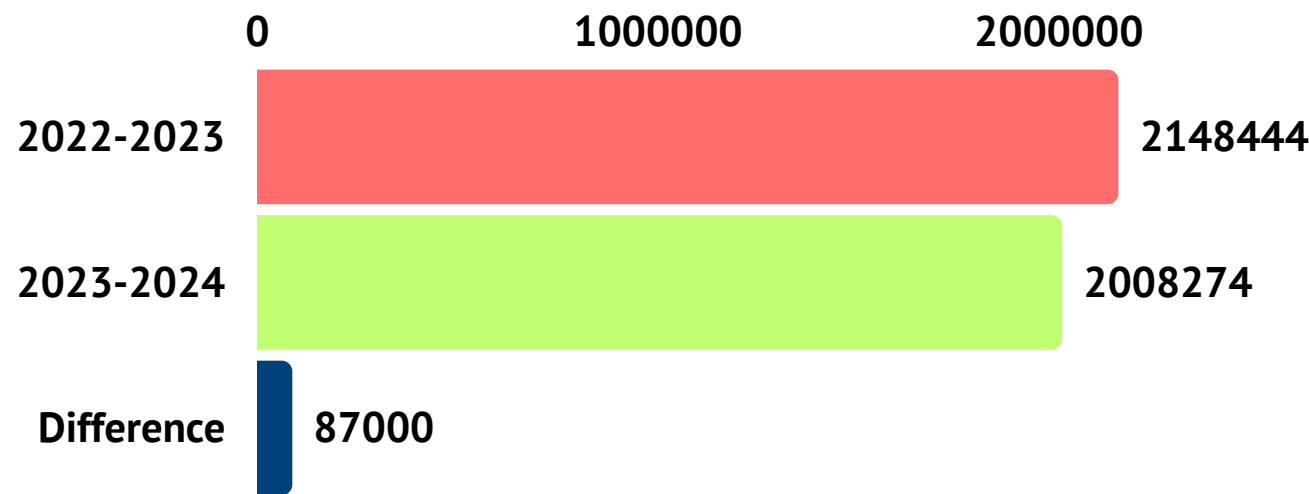
The current and future limitations for the port include the restricted berth sizes and limited storage capacity adjacent to port facilities. The commissioners, with the support of UKSPF commissioned a considerable feasibility project, to determine if the unused space to the South of QAB, and adjacent Victoria Wharf West Quay, could support an extension to port facilities. Enabling the demand on the port to the benefit of our stakeholders. The project will include 6 months of subsea exploration, the report should be received late 2024.



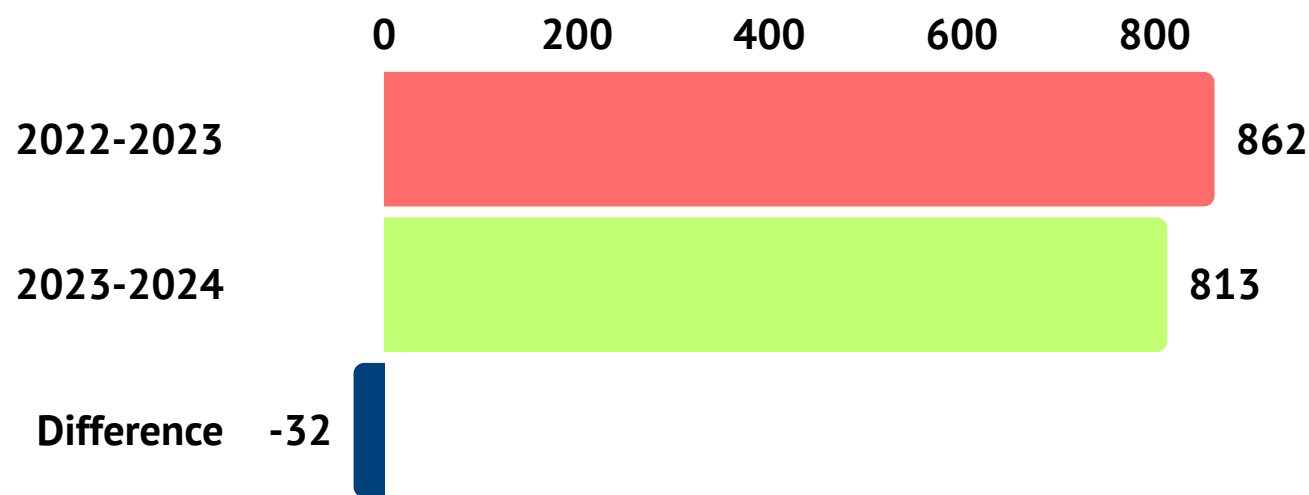
20 VESSEL MOVEMENTS

A 12 MONTH COMPARISON

TOTAL CARGO THROUGHPUT (TONNES)

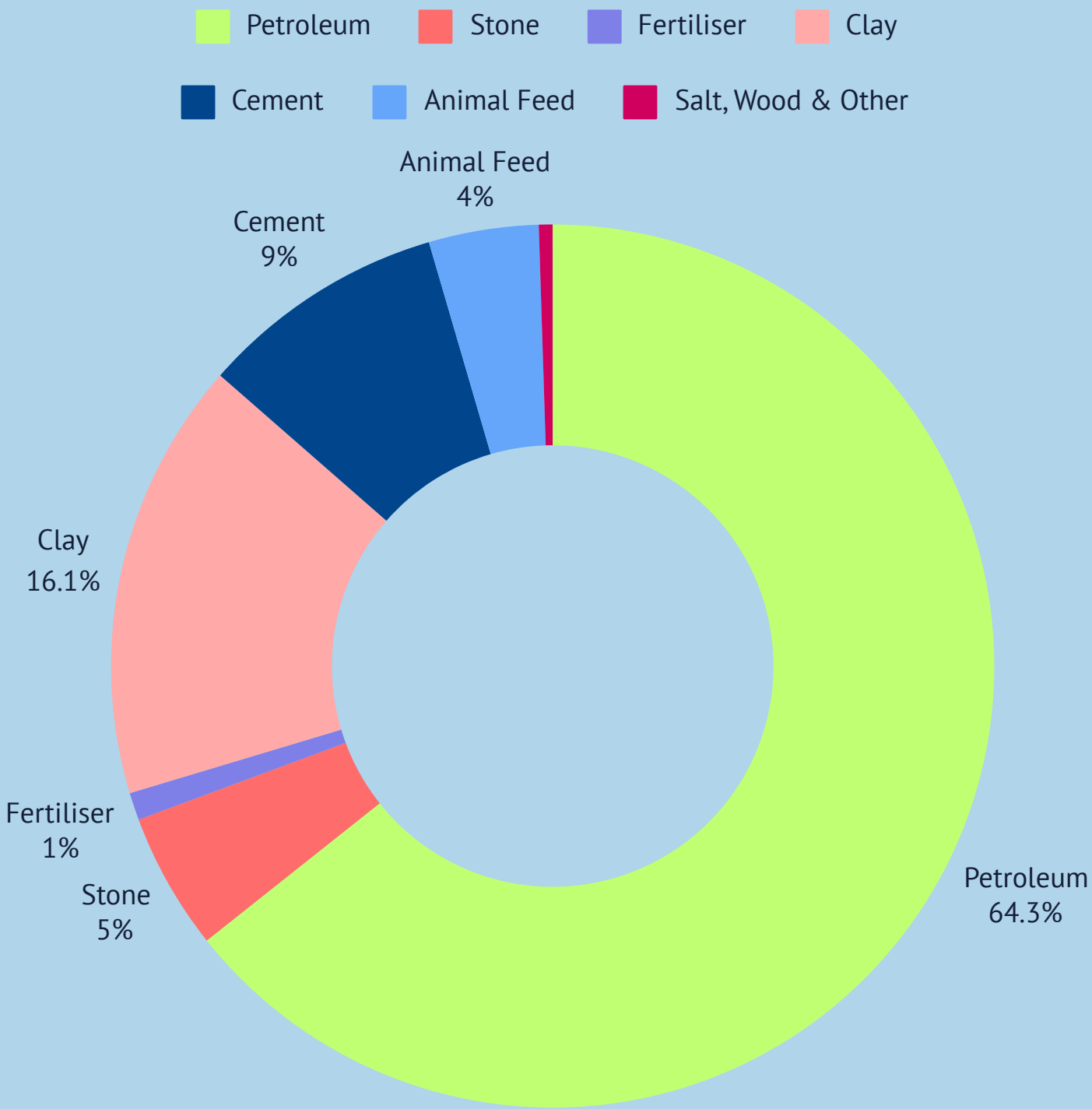


TOTAL PILOTAGE MOVES



21 CARGO 2023-2024

THE CHART BELOW SHOWS THE CARGO HANDLED WITHIN THE CATTEWATER 2023/2024



FINANCIAL POSITION

Y/E 31ST MARCH	2023/2024
REVENUES	
Statutory Dues	865,904
Pilotage	1,038,431
Marine Services	387,165
Leisure Income	211,941
Projects	475,415
Misc.	18,974
Rental	184,573
Total	3,182,403
COSTS	
Port Conservancy	1,271,296
Pilotage	921,685
Projects	565,614
Depreciation	101,290
Charitable Donations	9,499
Total	2,869,384
NET OPERATING REVENUE	313,019
Investments	64,158
Bank Interest	31,894
PROFIT BEFORE TAXATION	409,071
Taxation	119,459
PROFIT RETAINED	289,612

23 ENVIRONMENT

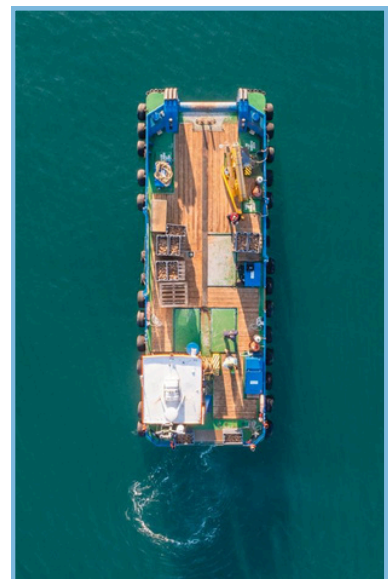
LIVING SEA WALL

CHC installed the Living Sea Wall in August 2023 on behalf of Plymouth University, the project lead. The wall consists of a series of specially designed concrete tiles which provide new habitats for flora and fauna. The wall covers an area of 12m x 2m and is the largest installation of its kind in the UK. It has been met with international acclaim and continues to be studied and monitored by the university following it becoming home to a vast range of animals. Signage has been installed at the Mayflower steps providing locals and visitors with information about it.



SEA GRASS

CHC has over the past year continued to assist the Ocean Conservation Trust Community Seagrass Initiative by providing vessels and staff to deploy seedlings in Plymouth Sound. This is part of a larger project being led by Natural England to help support and improve the resilience of our marine environment. By planting seagrass in the Sound, the project hopes to create more seagrass meadows which provide homes for juvenile fish and protected creatures like seahorses and stalked jellyfish. Seagrass also has an integral role in stabilising the seabed, cleaning the surrounding seawater and capturing and storing significant amounts of carbon.



24 ENVIRONMENT

SUSTAINABLE SEAWEED FARMING

CHC continues to support BluGreens, an SME that hopes to provide sustainable solutions to producing seaweed-based fertilisers. Blugreens are now in their second year of trials. In the winter of 2023/2024, a proof-of-concept pilot study investigating the potential of utilising unused harbour assets to grow seaweed between the months of October to May. Following the initial study, a subsequent project is now underway, building on the previous findings and evaluating the potential water quality improvements associated with combining seaweed farming and traditional harbour infrastructure that is unused out of season.

‘SMART PORTS, CLEAN WATERS’ PROJECT

CHC are participating in the smart ports clean waters Innovate UK funded project to undertake water quality monitoring in three South West ports using the deployment of non-invasive Uncrewed Surface Vessels (USVs). ‘Smart Ports, Clean Waters’ project partners aim to transform public understanding of water ecosystems in ports and harbours in the South West of England by providing broad range, accessible data relating to pollution in the region’s rivers and estuaries. This zero-emission, safe and sustainable solution for water quality data collection will achieve widespread coverage at three of the South West’s key harbours using highly automated, robotic vessels overseen by shore-based personnel. The consortium is committed to serving public interest, operating independently from other public and private monitoring efforts, with the goal of providing accurate and unbiased information to the community.



25 INCIDENTS

OIL SPILL INCIDENT - POMPHLETT CREEK

In response to reports of oil pollution in Pomphlett Creek, Cattewater Harbour Commissioners (CHC) acted swiftly by deploying marine pollution response and containment assets along with trained staff. This prompt action successfully contained the majority of the pollution, effectively mitigating potential environmental damage to the harbour beyond the confines of Pomphlett Creek. CHC remains committed to protecting the local marine environment and responding effectively to such incidents.

INCIDENT CLASSIFICATION	2023-2024
Near Miss	7
Collision	1
Contact	1
Injury	2
Inappropriate Navigation/IRPCS/Direction Breach	1
Pollution	3
Machinery Failure	3
TOTAL	18

26 TRAINING AND DEVELOPMENT

CELEBRATING EMMA MAUNDER'S APPRENTICESHIP SUCCESS

We are delighted to congratulate our Harbour Operative, Emma Maunder, who has completed her Marine Workboat Apprenticeship with a Distinction. Emma excelled in her studies and final assessment, demonstrating her dedication to mastering a wide range of skills essential to harbour operations.

Reflecting on her experience, Emma shared, "I've really enjoyed the last couple of years completing the Marine Workboat Apprenticeship—maintaining and servicing moorings, working as crew on the Pilot boats and tug, assisting with towage jobs, and general harbour duties. I am grateful to the entire Cattewater Harbour team for their support, knowledge, and encouragement, especially as I prepared for the final assessment."

Captain Richard Allan, CEO and Harbour Master, commended her achievement: "Emma has excelled throughout her apprenticeship, and achieving top marks is a remarkable accomplishment. We look forward to welcoming her as a full-time member of our team, where her training, skills, and growing knowledge of the port and maritime industry will continue to serve us well."

Emma's dedication to her apprenticeship journey was further acknowledged last year when she was named in the Devon Chamber of Commerce's 30 under 30 list, alongside our Marine Operations Manager, Cameron Hicks. Emma encourages others to consider a maritime apprenticeship, saying, "I'd recommend an apprenticeship in the maritime industry to anyone! No two days are the same—there's always something different to do!"

SOUTH WEST REGIONAL PORTS ASSOCIATION - MOORING WORKSHOP

The South West Regional Ports Association hosted a mooring and rigging workshop, bringing together representatives from various ports in the region. This collaborative event, held at Cattewater Harbour's Yard, provided an excellent platform for attendees to share insights and discuss best practices in mooring operations. Participants engaged in meaningful discussions about the common challenges faced by harbour authorities.

27 TRAINING AND DEVELOPMENT

PLYMOUTH WINS SKILLS AWARD AT BRITISH PORTS ASSOCIATION AWARDS CEREMONY

Cattewater Harbour, Plymouth proudly took home the Skills Award at the British Ports Association Awards Ceremony, an honour sponsored by Port Skills and Safety. Captain Richard Allan, CEO and Harbour Master of Cattewater Harbour Commissioners, accepted the award on behalf of the team during the Gala Dinner, which concluded the two-day British Ports Association Conference.

Debbie Cavaldoro, Chief Executive of Port Skills and Safety, praised the port's commitment, stating, "The Skills Award acknowledges the Port of Plymouth's efforts in outreach and skills development in the industry. The port is committed to upskilling their staff and investing in the next generation, helping shape a proficient and capable workforce for the future of our ports. Congratulations to the Plymouth team!"

Captain Allan emphasised the significance of developing local talent, adding, "It is essential not only to ensure that local skills needs are met to carry out daily operations in the Port of Plymouth but also to actively support and inspire the next generation of seafarers and those interested in maritime careers."

This recognition underscores Plymouth's ongoing dedication to fostering a skilled, future-ready workforce and solidifying the city's role as a key player in the maritime industry.



28 COMMUNITY AND ENGAGEMENT

SWIM PONTOONS

Deployed and regularly inspected by Cattewater Harbour Commissioners on behalf of Plymouth City Council, the swim pontoons were maintained to ensure they remained safe and suitable for public use throughout the summer season. Once again, these pontoons proved to be immensely popular, providing enjoyment to thousands of visitors and local residents.

EDUCATIONAL OUTREACH: HOSTING SCHOOL GROUPS AT THE PORT WITH MILLFIELD TRUST

This year, the port continued to host school groups, providing engaging and informative visits that were thoroughly enjoyed by students, teachers, and staff. These visits offer students a unique opportunity to tour the harbour fleet, meet the team, and learn about the trade operations within the port. Each visit concludes with an exciting afternoon afloat, allowing students to experience firsthand the ships in port and gain a greater understanding of marine operations. These educational experiences are an important part of our community outreach, inspiring future generations to explore careers in the maritime industry.







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